

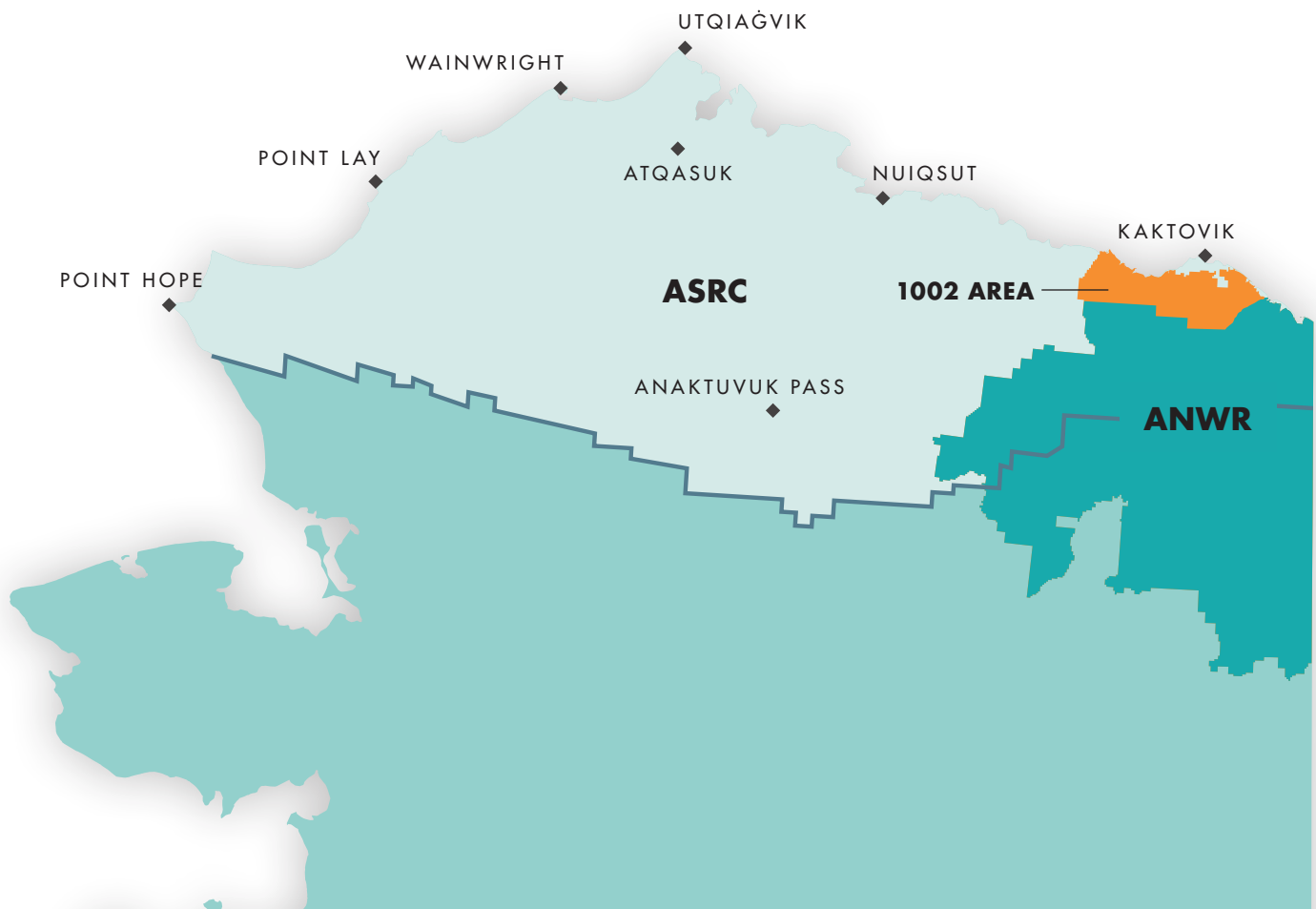
ALASKA, ANWR & THE 1002 AREA



- Alaska is 375 million acres large, equivalent to approximately 570,665 square miles
- If Alaska were placed on top of the continental U.S. it would stretch from northern Minnesota down through Texas, touch both the East and West Coasts and cover 21% of the lower 48 states
- ANWR is 19.6 million acres, or the combined size of Massachusetts, Rhode Island, Vermont and New Hampshire
- The Coastal Plain (1002 Area) of ANWR is 1.5 million acres; 8% of the total Refuge
- Under current legislation, opening the 1002 Area to oil development would be limited to a footprint of 2,000 acres
- The allowable footprint is roughly 1/5 the size of Dulles International Airport



ALASKA'S NORTH SLOPE

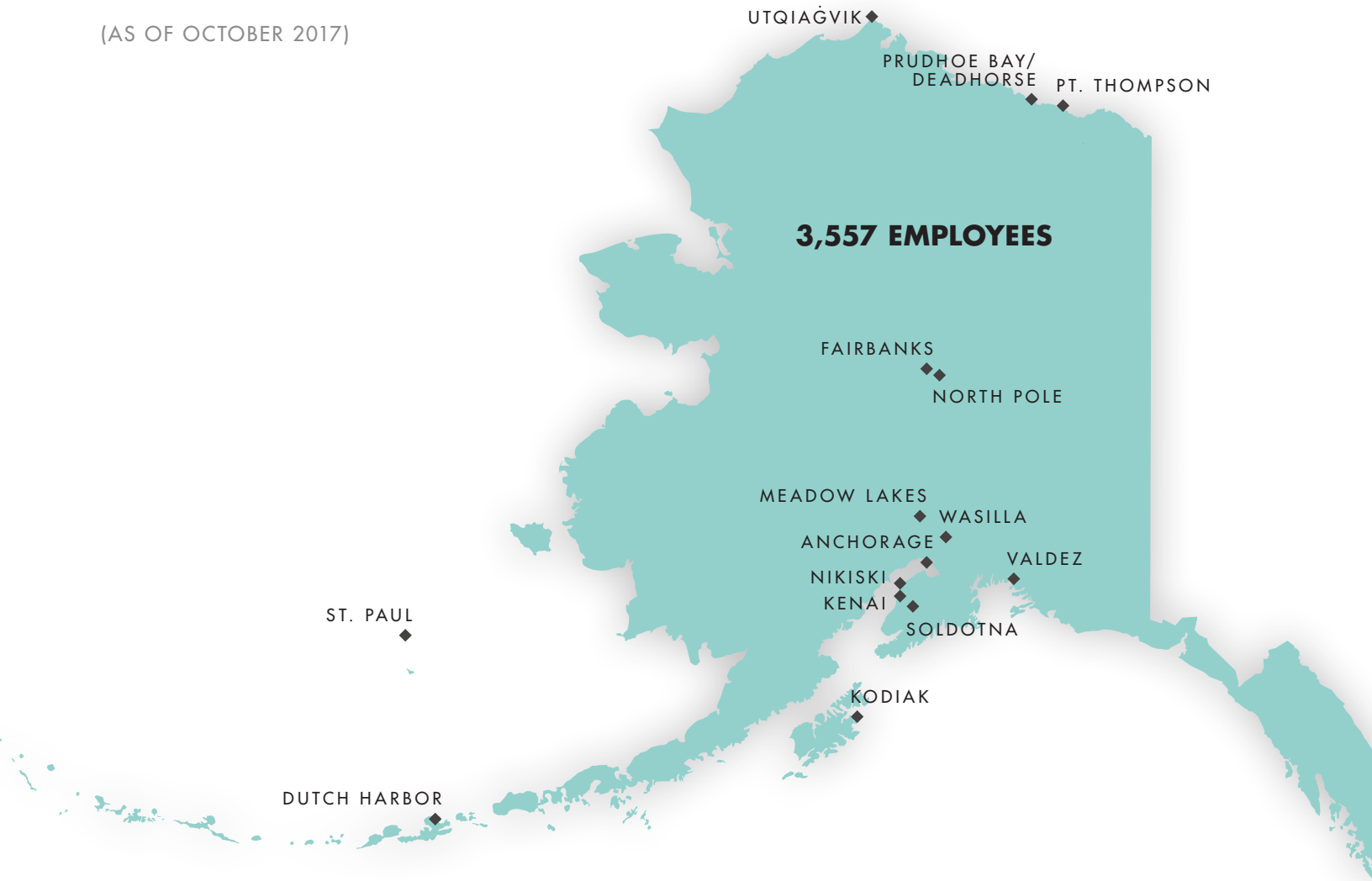


- ASRC is owned by and represents approximately 13,000 Iñupiat shareholders from the North Slope of Alaska
- Approximately 12,000 employees work for ASRC throughout Alaska and the Lower 48
- The Corporation has been the largest locally-owned and operated business in Alaska for 23 years
- ASRC owns nearly 5 million acres of land on Alaska's North Slope
- ASRC owns more than 92,000 subsurface acres in the ANWR Coastal Plain (1002 Area)



ASRC AND SUBSIDIARIES: ALASKA

(AS OF OCTOBER 2017)



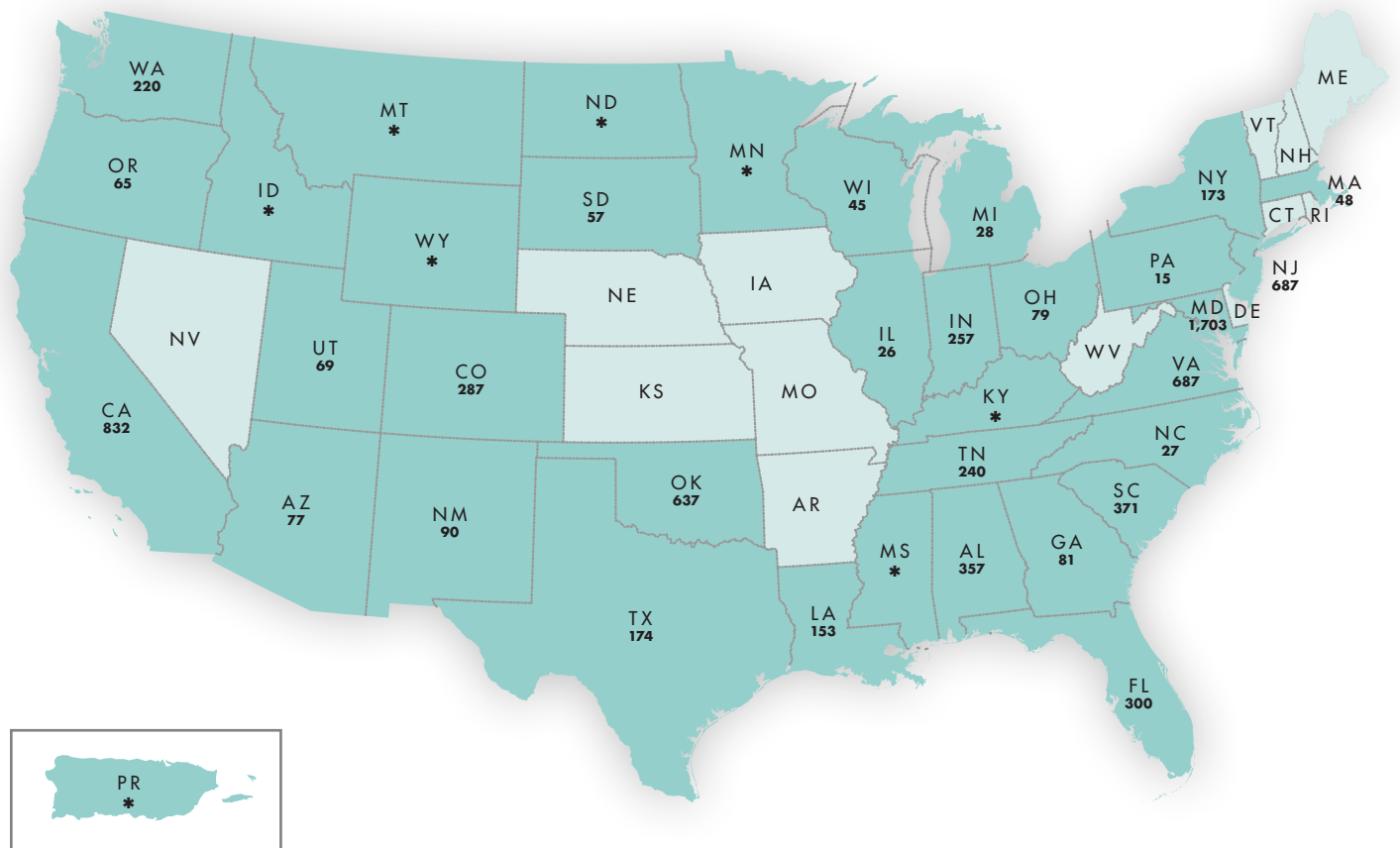
- Arctic Slope Regional Corporation
- ASRC Construction Holding Company
- ASRC Energy Services
- ASRC Federal Holding Company
- Petro Star Inc.
- Little Red Services
- Alaska Growth Capital
- Eskimos, Inc.
- Tundra Tours, Inc.



ASRC FAMILY OF EMPLOYEES BY STATE

(AS OF OCTOBER 2017)

States with employees ■
 States without employees ■
 <10 employees *



- ASRC Industrial Services
- ASRC Construction Holding Company
- ASRC Energy Services

- ASRC Federal Holding Company
- Petro Star Inc.
- Little Red Services

